

Your ref:

Our ref:

Date:

02.09.2013

**SUBJECT: Recommendation Letter Mario Liguori**

To Whom it may concern

Fred. Olsen Windcarrier hired Mario Liguori on the 1st December 2012 to start supporting the Project BARD O1, where Fred. Olsen Windcarrier have been contracted to erect towers, nacelle and rotor stars for the 5MW wind turbine with the Heavy Lift Vessel Brave Tern.

Mario's scope was to conduct lift procedures, deck layout of the proposed vessel and check handed over method statements and liaise with the involved team in Oslo.

The execution with all necessary German authorities and government regarding permissions and approval for the certification association Germanische Lloyd - Noble Denton, the German federation for maritime shipping and hydrographic (BSH) and the German ministry was managed with productive results in short time.

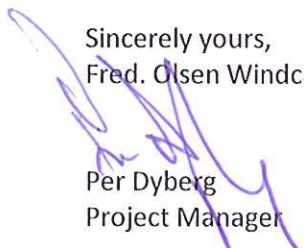
Starting in March 2013 with the mobilisation of the jack up vessel Brave Tern in Eemshaven, Mario moved on board in the role of the offshore construction manager (OCM), being full responsible for the installation with the Brave Tern, incl. the coordination between the ship management and HSE management. Mario inspected and controlled all suppliers for heavy lifting equipment and surveyed the manufacturing, load and quality tests directly during the fabrication before delivery FOB.

Mario supervised the lifting of the 124m diameter rotor star on deck of the vessel. During the lifting operations the team gained from Mario's experience from previous offshore projects.

Besides coordinating the works on board with different contractors, Mario held toolbox meetings. With his knowledge and the professional teamwork Mario helped to deliver the scope of work in time and budget for Fred.Olsen Windcarrier.

We do really appreciate to work with Mario Liguori and looking forward to contract him in the near future.

Sincerely yours,  
Fred. Olsen Windcarrier AS



Per Dyberg  
Project Manager