

Corporate & digital strategy expert with many years of experience in: corporate development, organizational & digital transformation, building new businesses for others and myself, product portfolio management, carve-outs, spin-offs, post-merger integration and corporate finance. I typically work in an iterative project management style to optimize a client's operating model. Digital transformation of teams is a by-product of my doing.

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Online Market Place



Chemicals



Discount Supermarket



Women Fashion Retail





Fashion Retail



Media & Cable TV



Profile Guillaume Mispelbaum

Start & duration **Sectors**

Tasks



Online Market Place Consultant for refurbished products category at leading global online market place (10bn)

- Partnership strategy ۰
- Market screening for M&A opportunities .
- Development of a new service offering & strategic development of business unit •
- Analyses for strategic growth options including customer insights •



Chemicals / **Pigments Manuf.** March 21 1 month

June 21

7 months

Development of a sales digitization concept for a leading manufacturer of pigments (300m)

- Analysis of best practices •
- Framework development to identify areas & usecases to be digitized •
- Financial levers to be moved through digitization •

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Sectors Start & duration Tasks



Discount Supermarket June 20

7 months

January 19

36 months

Project lead for co-branded credit card strategy at leading discount chain (50bn)

- Development & implementation of strategy
- Screening & RFP for partner banks
- Negotiation of roll-out with country organizations

Women Fashion Retail Project lead for performance improvement, digitization and head of protective shield (250m)

- Implementation of cost cutting program -25% p.a. & revenue growth projects (ITP & ASP)
- Operative deep dives in sales, sourcing, logistics, inventory management, marketing, maintenance (of stores), IT, relaunch of online business and integration into warehousing
- During COVID19 crisis: all non-legal topics for the entire protective shield procedure (Insolvenzverfahren in Eigenverwaltung) and Management Buyout process

Sectors Start & duration Tasks



Automotive Supplier

May 18

5 months

February 18

2 months

Consultant for performance improvement for German tier 1 automotive supplier (40bn)

- Optimization of R&D budgeting and variant management
- Intercompany pricing analysis and development of guidelines

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Fashion Retail

Consultant for strategy implementation for leading fashion retail group (8bn)

- PMO for a CRM & loyalty implementation project (Salesforce, mobile and digital loyalty program / GDPR / consent management / incentivization)
- Business tasks: business case & financial model, c-level presentations (incl. owner family)
- Product tasks: epics & user stories, supported UI/UX ideation

Sectors Start & duration Tasks



Media & Cable TV September 17

5 months

Consultant for GDPR project for large German media house (2bn)

- PMO for GDPR / consent management / single sign on
- Strategy development, partnering, financial case, UI / UX, c-level presentation



Telco

July 2013 approx. 3 years

Team lead for mobile payment & commerce solutions at Deutsche Telekom AG (70bn)

- Responsible for entire product portfolio from ideation to launch (approx. 40 products)
- Transformation of team from waterfall to agile within a waterfall Telco organization
- Building partnerships with payment providers (e.g., PayPal) and retailers (e.g., REWE)

Sectors Start & duration Tasks



Consulting

September 10 approx. 3 years

Consultant for IBRs and M&A projects at Helbling Business Advisors GmbH (150m)

- Clients' sectors: data switches, solar power, coil coating, air conditioning, automotive, food
 & beverage, machinery, steel, temporary employment, paints & coatings, timber
- Tasks: financial modelling, market studies, M&A buy & sell sides, due diligences, management information systems, restructuring & turn around projects, PMO



2001 - 2009

Business building & Freelancing

Business building & freelancing during studies

- Equipment leasing for MICE new business model based on revenue sharing
- Automotive car explainer for various brands (e.g., Maybach, Jaguar Land Rover)
- Business Travels market entry to Middle East for a German chauffeur & limousine broker